Property Accountability and Readiness Reporting Decision Briefing

PBO Conference
2-4 February 2004
Pentagon

Purpose

To gain your decision on the best property accountability reporting structure to implement immediately for TOA between OIF 1 and OIF 2 and beyond.

Problem

To determine the best property accountability reporting structure to implement after the TOA between OIF 1 and OIF 2 to account for
property in theater.

Recommendation

CJOA PBO's is the best property accountability reporting structure to implement after the TOA between OIF 1 and OIF 2 to account for property in theater.

Outline

- Background
- Facts Bearing on the Problem
- Assumptions
- Discussion
- Courses of Action (COA)
- Screening Criteria
- Screened Out COAs

- Surviving COAs
- Evaluation Criteria
- Priority of Criteria
- Analysis of each COA
- Comparison of COAs
- Conclusion
- Recommendation
- Decision

Background

- 28 July 2003 - 1st FRAGO - 552 - Establish Accountability for CJTF-7 Property to Division/ Separate Brigades and CJTF-7 HQ for review
- 1 Aug 2003 - 1st Working Group meeting with all PBO's and S4's
- 12 Aug 2003 – CJTF-7 requested UIC's for Property Book Teams
- 5 Sep 2003 – 2d FRAGO - 801 - CFLCC Funds and Property Book Accountability for MSCs and Sep BDE's
- 20-26 Sep 2003 – Validated MSC's and Sep Bde'd hand receipt against Resource Management DOC register
- 28 Oct 2003 – CJTF-7 Briefing to establish fixed TDA, Installation and Management Capability

Facts Bearing on the Problem (1 of 6)

CFLCC Commander, LTG McKiernan:

- Develop a Property Accountability and Readiness Reporting Structure for Operation Iraqi Freedom
- Structure needs to be fully nested in Department of the Army's intent for Property Accountability and Readiness Reporting
- 3d Army/CFLCC is not manned or equipped to perform this mission
- Consider feasibility of AMC-LSE-SWA establishing a Combat Equipment Battalion Iraq for Augmentation Sets and or Transfer of Authority Equipment
- Structure needs to be supported by enabling STAMIS

Facts Bearing on the Problem (2 of 6)

CFLCC Commander, LTG McKiernan(con't):

- Current assumption is Installation Property Books at Base Camps for Base Camp Property and Organizational or Installation Property Books for Augmentation sets of equipment
- Draw on Lessons Learned from the Balkans
- Make good use of personnel who developed TDA for Kosovo and Bosnia
- CJTF-7 has established Consolidated Property Book Office in Iraq
- CJTF-7 is establishing six Installation Property Book Offices to support enduring base camps and to facilitate the transfer of SBF

Facts Bearing on the Problem (3 of 6)

Army G4, LTG Christianson:

- Solution to PBO structure will either be an augmentation to ARCENT CJTF-7 structure or an AMC-led capability
- Study two Courses of Action
- CFLCC Property Book – Maintain a Theater-Level Property Book and issue hand receipts from the theater for SBE to the units as they fall in on equipment
- TF Property Book – Maintain a CJTF-7 Property Book and issue hand receipts from that element to the rotating forces

Facts Bearing on the Problem (4 of 6)

Army G4, LTG Christianson(con't)

- If CFLCC Property Book, maintain accountability in Kuwait
- If TF Property Book, augment current capability
- If CFLCC Property Book, no need for CEB Iraq
- If SBE support and sustainment to Iraq then need AMC element
- Maintain the property accountability within an army organization
- Regardless of Course of Action, units will have three hand receipts
  - Organizational Hand Receipt – Units MTOE property
  - Stay Behind Equipment Hand Receipt

Facts Bearing on the Problem (5 of 6)

AMC G3, MG Stevenson:

- Supports assigning mission to AMC
- Army Field Support Center producing Cost Estimate

Director of Sustainment, Ms. Plummer:

- No MACOM has fully taken the role USAREUR played in the Balkans
- DA G3 in coordination with DA G8 must establish the TDA
- It is best to give AMC the mission and the resources to establish the property books

Facts Bearing on the Problem (6 of 6)

DA Work Group:

- Only covered EOH portion of Readiness Reporting
- AMC will continue to account for and manage APS not in Augmentation Set
- CFLCC has Title 10 Authority for all Army Equipment in Theater
- Asset Visibility Computers required in all HQ's (14 additional systems)
- Property Book Officers will keep compo equipment separate

Assumptions

- STAMIS systems to account for property are available
- STAMIS connectivity is available to transmit data if co-located with adequate communications
- PBO teams will be adequately manned to approved structure
- TAT equipment accountability will be kept by internal PBO, else by Property Book Teams(PBT)
- Three types of property to manage: Augmentation Sets, Installation and To Accompany Troops(TAT)
- 2 Property Book Systems must be maintained at each PBT – 1 SPBS-R system and 1 PBUSE system
- Asset Visibility data will be supplied to CFLCC on a recurring basis
- Source of equipment will be maintained with accountable records until Augmentation Set established
- Cost of contracted support will be greater in some areas

Courses of Action

CFLCC: CFLCC Theater Property Book

CJOA: CJOA PBO Property Book

AMC: AMC Theater Property Book

USAREUR: Balkans Type Property Book

CJOA/AMC: CJOA/AMC PBO

Evaluation Criteria
(1 of 4)

Short Title: Training

Definition: Familiarization of Accountability Processes

Unit of Measure:Weeks

Benchmark: 4 Weeks

Formula: $\leq$ 4 is an advantage; > 4 is a disadvantage; less is better

Evaluation Criteria
(2 of 4)

Short Title: Time to Implement

Definition: Period of time required to implement after funding

Unit of Measure: Days

Benchmark: 90 days to FOC

Formula: $\leq$ 90 is an advantage; > 90 is a disadvantage; less is better

Evaluation Criteria
(3 of 4)

Short Title: Personnel

Definition: Person identified to perform PBT functions

Unit of Measure: Person

Benchmark: 60 (3 per PBT)

Formula: $\leq$ 60 is an advantage; > 60 is a disadvantage; less is better

Evaluation Criteria
(4 of 4)

Short Title: Systems

Definition: Hardware/Software suite

Unit of Measure: System

Benchmark: 40 Systems (2 per PBT)

Formula: $\leq$ 40 is an advantage; > 40 is a disadvantage; less is better

Priority of Criteria

- Time to Implement – Conference Working Group Concern
- Personnel – Army G-4 Commander Concern
- Training – Conference Working Group Concern
- Systems – Conference Working Group Concern

Analysis of CFLCC

Description: AMC accounts for Augmentation Sets and Theater accounts for Installation and TAT

Advantages:

None

Disadvantages:

Time to Implement -- 110	(≤ 90 days)
Training -- 6	(≤ 4 weeks)
Personnel -- 120	(≤ 60 personnel)
Systems -- 80	(≤ 40 systems)

Analysis of CJOA PBO

Description: CJOA's account for all property

Advantages:

Time to Implement -- 90	(≤ 90 days)
Personnel -- 60	(≤ 60 personnel)
Systems -- 40	(≤ 40 systems)
Training -- 4	(≤ 4 weeks)

Disadvantages:

None

Analysis of AMC Theater PBO

Description: AMC accounts for all equipment

Advantages:

Personnel -- 60 (≤ 60 personnel)
Systems -- 40 (≤ 40 systems)

Disadvantages:

Time to Implement -- 110 (≤ 90 days)
Training -- 6 (≤ 4 weeks)

Analysis of Balkans Type Property Book

Description: Theater manages Installation and Augmentation Sets and CJOA's manage TAT

Advantages:

Time to Implement -- 90 (≤ 90 days)
Training -- 4 (≤ 4 weeks)

Disadvantages:

Personnel -- 120 (≤ 60 personnel)
Systems -- 80 (≤ 40 systems)

Analysis of CJOA/AMC PBO

Description: AMC manages Augmentation sets and CJOA's manage Installation and TAT

Advantages:

None

Disadvantages:

Time to Implement -- 110	(≤ 90 days)
Personnel -- 120	(≤ 60 personnel)
Training -- 6	(≤ 4 weeks)
Systems -- 80	(≤ 40 systems)

Comparison of COAs

Evaluation Criteria (Advantage Formula)	Courses of Action (Raw Data)									
Time to Implement (≤ 90 days)	**CJOA (90 days)**	=	BALKANS (90 days)	<	CJOA/AMC (110 days)	=	CFLCC (110 days)	=	AMC Theater (110 days)
Personnel (≤ 60 people)	AMC Theater (60 people)	=	**CJOA (60 people)**	<	CJOA/AMC (120 people)	=	CFLCC (120 people)	=	BALKANS (120 people)
Training (≤ 4 weeks)	**CJOA (4 weeks)**	=	CJOA/AMC (4 weeks)	<	CFLCC (6 weeks)	=	BALKANS (6 weeks)	=	AMC Theater (6 weeks)
Systems (≤ 40 systems)	AMC Theater (40 systems)	=	**CJOA (40 systems)**	<	BALKANS (80 systems)	=	CFLCC (80 systems)	=	CJOA/AMC (80 systems)

> Means better than.

Conclusion

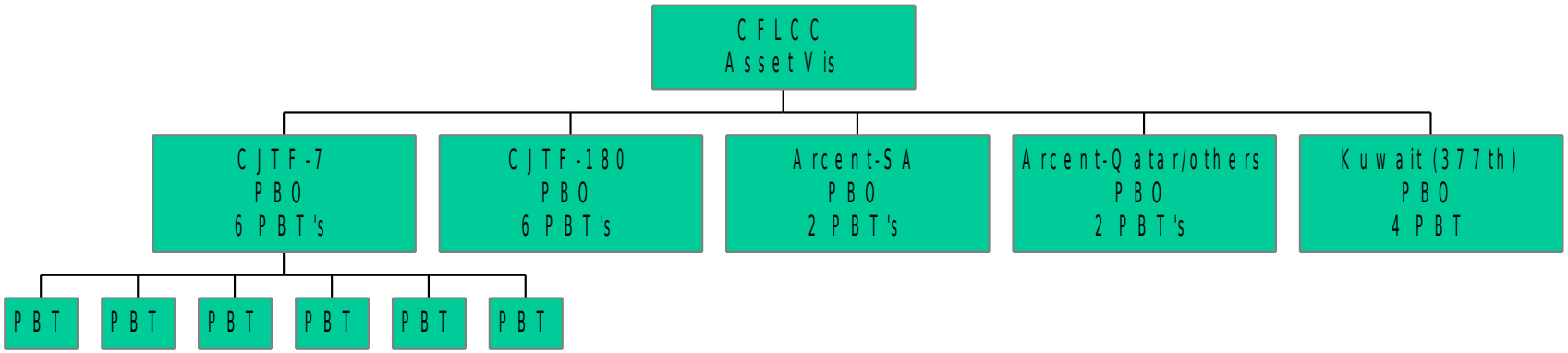
CJOA's Property Book is the best property accountability for CFLCC. It requires the second least amount of resources in terms of personnel and systems while meeting the timeline needed to meet training and mission requirements.

Recommendation

CJOA Property Book Course of Action is the best property accountability reporting structure to implement.

Back Up Slides

PBO Structure



Weighting of Criteria

Time to Implement > Personnel > Training > Sys

Time to implement is strongly favored over Personnel.
Time to implement is strongly favored over Training and Systems
Personnel is slightly favored over Training and Systems
Training is equal over Systems.

> Means better than

Decision Matrix

Weight	4.84	1.70	1.00	1.00	Total
Criteria / COA	Time to Implement	Personnel	Training	Systems	
CFLCC	110	120	6	80	62.550
CJOA	90	60	4	40	2.427
AMC	110	60	6	40	9.612
BALKANS	110	120	6	80	62.550
CJOA/AMC	110	120	6	80	62.550